Problem: Language

English is the most widely spoken "second language" in the world. Globally, 600 million people are tearning English, but despite the opportunities for improved communication and higher salaries, only about 5% attain fluency. Why do so few people become fluent English speakers?



¡No Comprendo!

- Miguel works 60
 hours per week at a
 large software
 development firm
- He aspires to become a manager but lacks the required English skills
- He does not have the spare time to devote to learning English

What Does "Fluency"

Level	Proficiency			
S-1	Elementary VICA	Handles situations of basic courtesy and routine travel needs •Understands simple questions and statements	-	
S-2	Limited Working	 Can meet routine social needs and limited work requirements Strong accent, weak grammar 	-	
S-3	Professional Working	 Functional in most formal and informal conversations Moderate accent, developed sense of grammar 	Interagency — Language Roundtable (ILR)	
S-4	Full Professional	 Fluent for professional needs Slight accent, errors in pronunciation or grammar are rare 		
S-5	Native/Bilingual	 As fluent as an educated native speaker Command of a large vocabulary, idiom, colloquialisms, and cultural references 	Language Proficiency Scale	

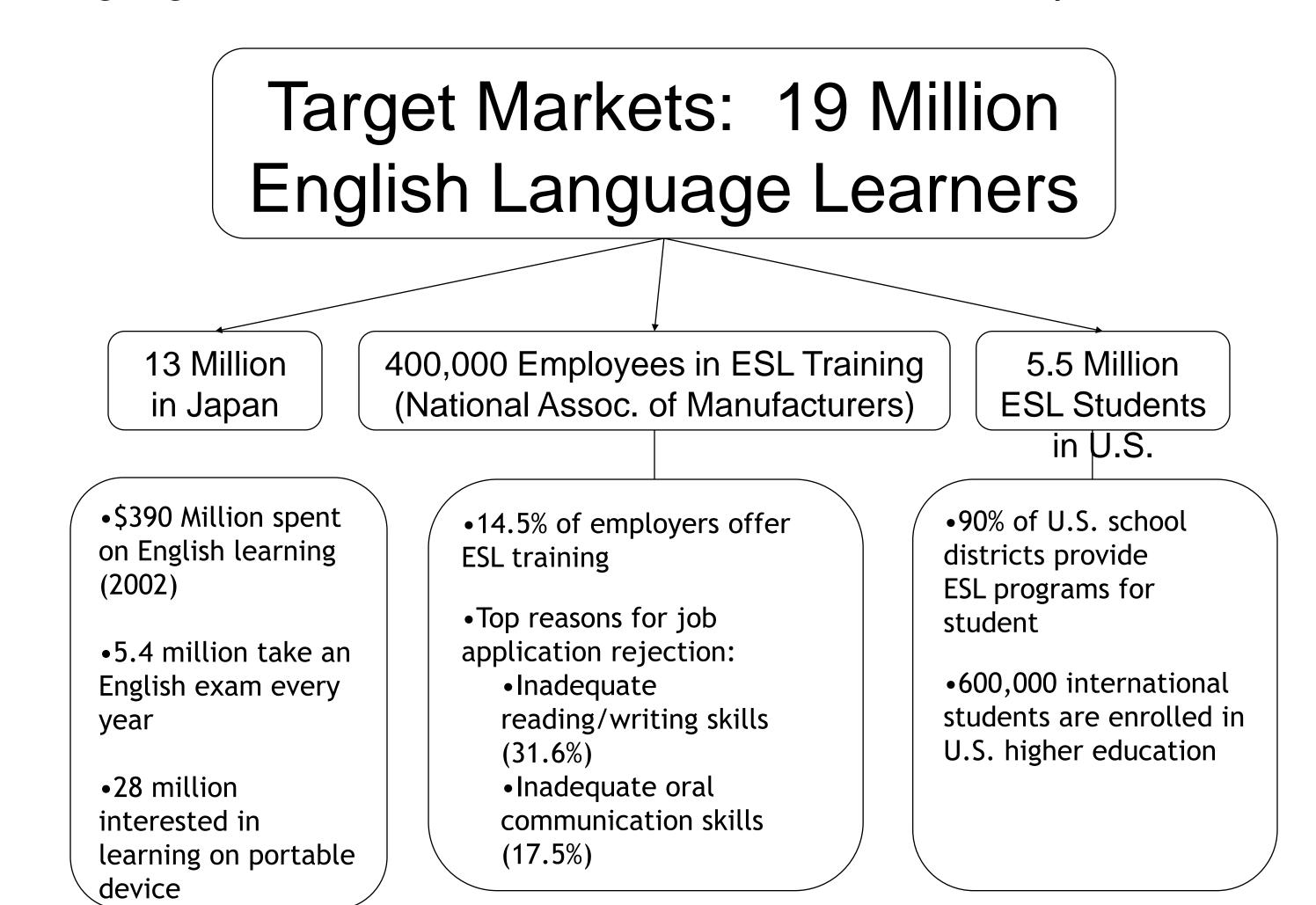
Today's Language Learning Industry

Few language tools teach to S-5 level

Method	Advantages	Disadvantages	Examples
Software Packages	Flexible use of timeCombine text and audio	Fails to teach beyond S-2Non-customizable	Rosetta StoneNova Development
		•Not Portable	Learn ItAuralog
Language Schools and Classes	Personalized, professional instruction	Time consumingFails to teach beyond S-3Requires travel	BerlitzAspect International Language School
Book/Audio Book with Dictionary	Personalized contentTeaches up to S-5	Time consumingInconvenientTediousNot portable	FranklinAudibleBarnes and NobleEctaco

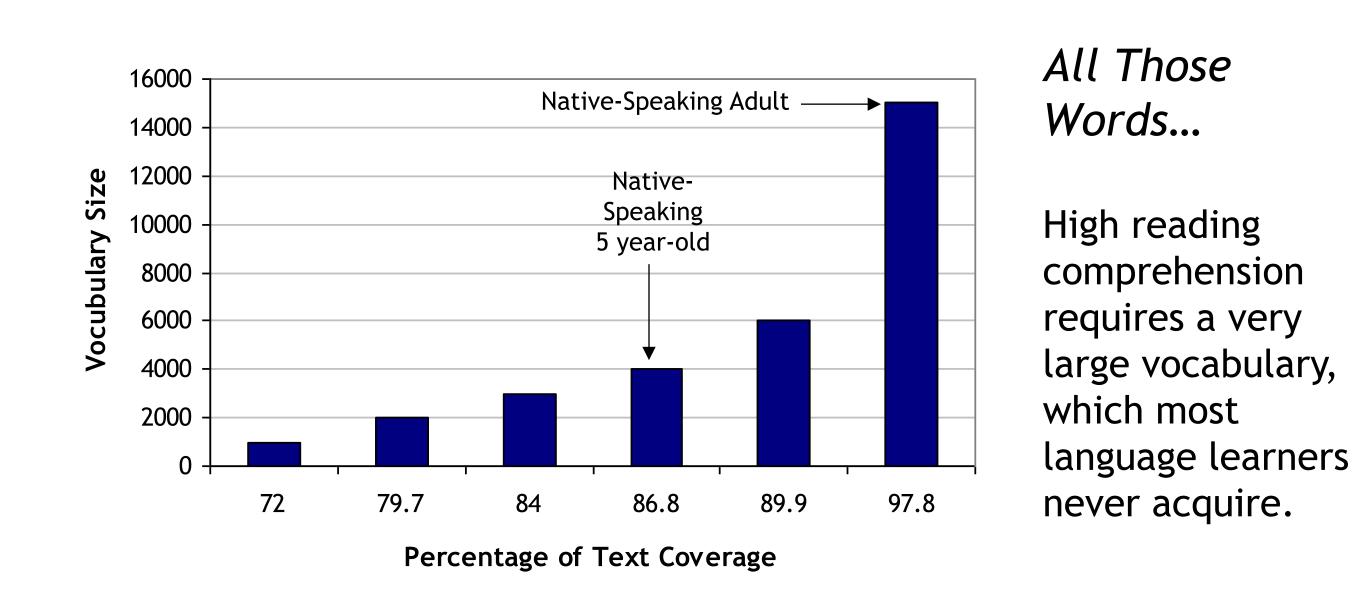
Underserved Markets

Some of the largest and fastest-growing segments of English language learners exist in the United States and Japan



The Importance of Vocabulary

Most language learners are unable to make the huge jump from intermediate proficiency (S-2) to fluency (S-4/5). Crossing this barrier requires mastering a large vocabulary, meaning 1200 hours or more of study using traditional techniques.



Did you know...?



48% of US companies cite inadequate English skills as the primary reason for job application turndown

((browsable audio language learning))

Solution: AudioDoc

The most effective way to learn a language at the advanced level is to listen to and understand audio books in that language. We have created a tool that greatly simplifies this exhaustive task.

Value Proposition

To the Language Learner:

- •Saves Time: Immediate dictionary lookup
- •Convenience: Audio book and dictionary in one device
- •Mobility: Learn anytime, anywhere; multitask while commuting or exercising.
- •90% of an English-learning focus group said they would buy our product

To the Language School

- •An Effective Tool: Audio-based method reinforces listening and pronunciation skills outside the classroom
- •Custom Content: Low-cost, automated content production



 Aspect Chicago language school is a candidate to "beta test" our product, providing feedback Aspect throughout our development process

•ESL Department at Benito Juárez Academy (Chicago Public High School) is excited about our product

The Device: Listen, Look Up,



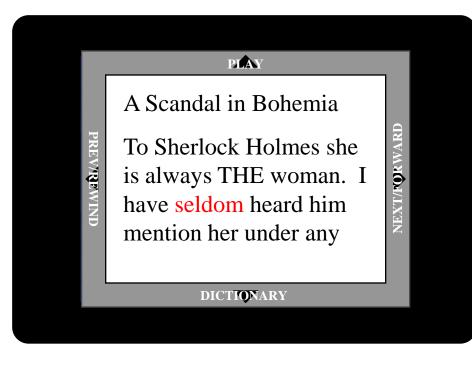
Listen to the audio book. The on-screen text follows the audio.

Pause, then

scroll through

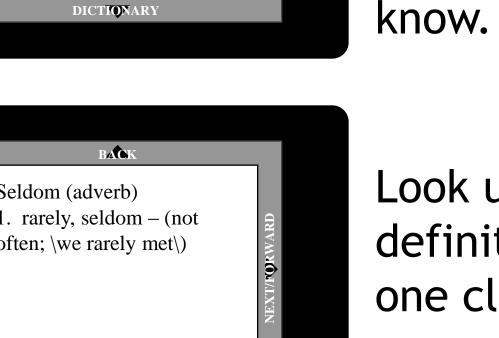
the text to the

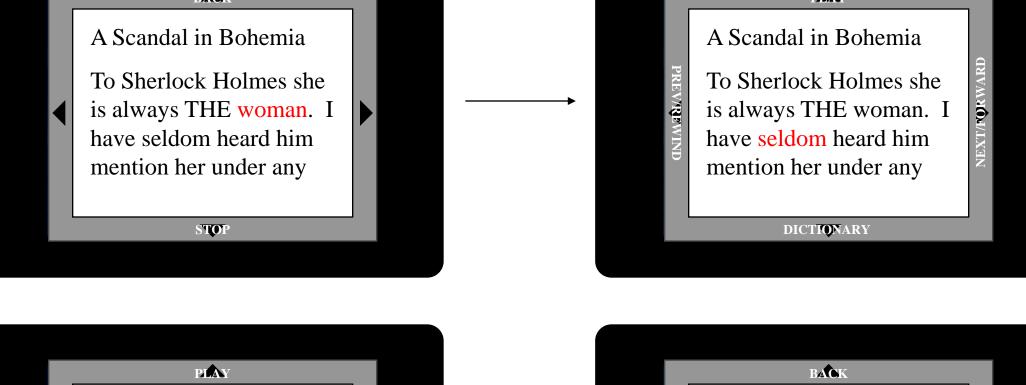
word you do not



Seldom (adverb)

often; \we rarely met\)





Look up the definition with one click.

A World of AudioDoc

MP3 Players

Platforms:

- •Flash Lite
- •iPod Notes (future)







Smart Phones and

Look Up

Learn

Plakerms:

- Flash Lite
- Java







A Scandal in Bohemia

To Sherlock Holmes she

s always THE woman.

have seldom heard him

mention her under any

DICTIONARY





Cell Phones Platforms:

- •Flash Lite
- Java



Alignment Technology

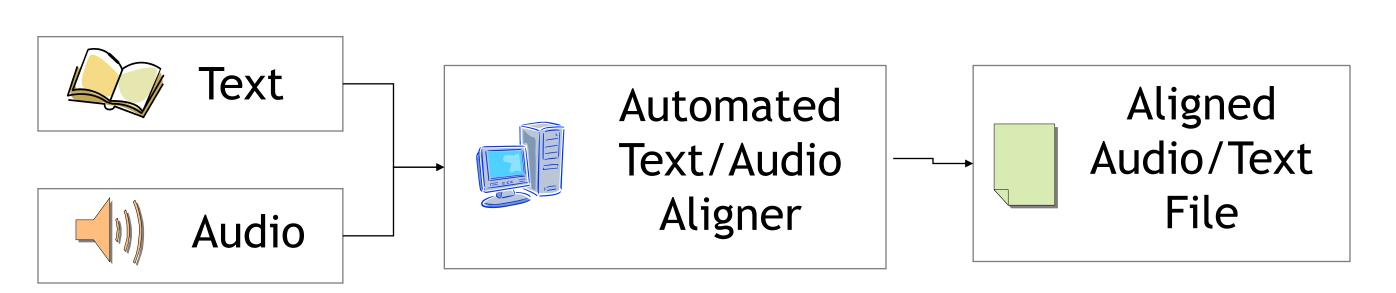
- Very low cost content creation: just input the text and audio files
- Alignment performed using conventional computers

Competitive

cost content production as AudioDoc.

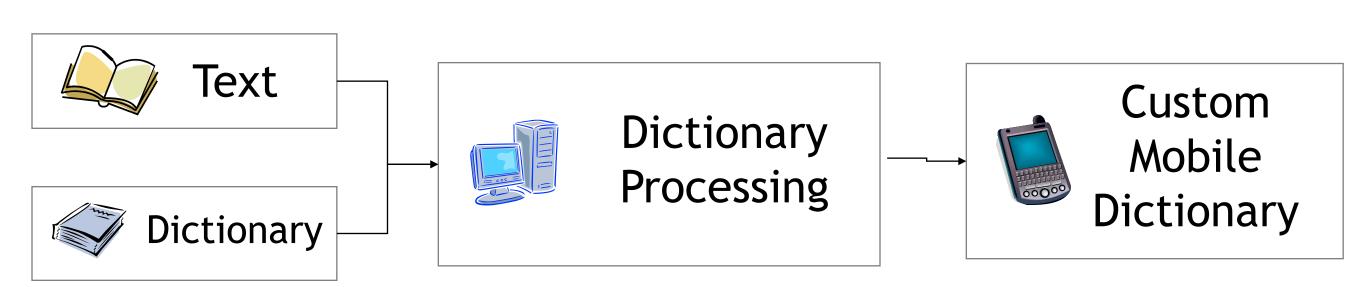
Content Creation: Text/Audio

Other language tearning took fall short of offering the same level of convenience mobility, and low-



Custom Dictionary Creation

- Dictionary is compiled specially for the given text
- Additional material can be added for contextual understanding



A Marketplace for Language Materials

- Low-cost content production permits profitability at very low volume of sales
- Custom content and a place to sell it

Riding the Technology Wave

The astounding growth of mobile devices such as smart phones is changing the way we live and work. AudioDoc will ride this global phenomenon by becoming the preferred language learning tool on MP3 players, cell phones, smart phones, and PDAs.

Smart phone sales have more than tripled in the past three years



Cell phones have already exceeded 100% penetration in several European countries

Strategy ((browsable audio language learning))

AudioDoc content will be sold online as individual audio books or as a subscription. Our plan is to market and sell AudioDoc to individuals and language schools. We will begin operations in the United States, then expand to Japan.

Business Model and Financials

The sources of revenue for BALL Inc. are individual audio books and monthly subscriptions sold to individuals and formal language programs. The main expenditures are royalty payments for content, salaries for programmers and marketing personnel, and website development and hosting costs.

Year 4

\$3,290,000

(\$1,480,500)

(\$563,100)

\$1,246,400

Year 5

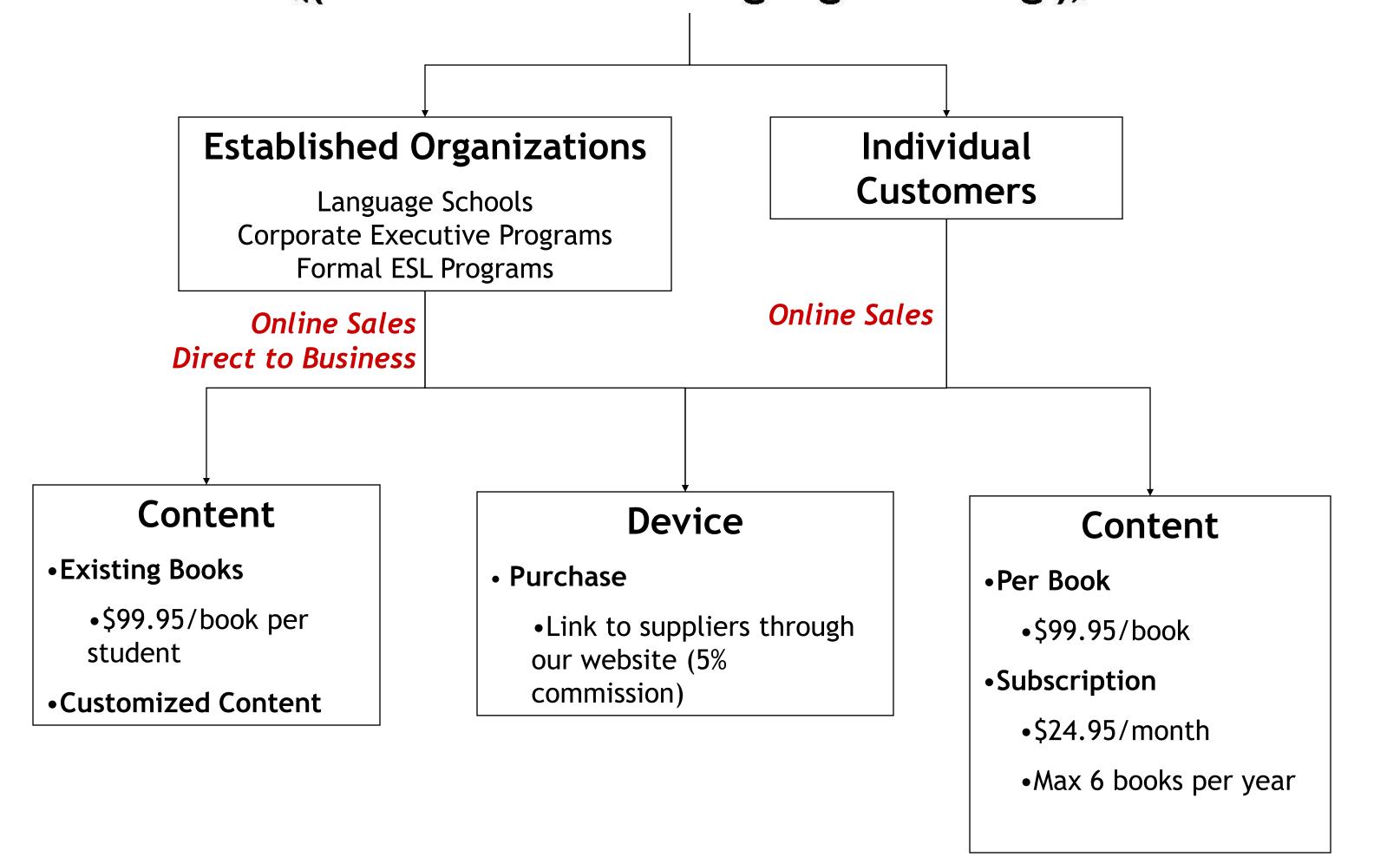
\$5,930,000

(\$593,100)

\$2,668,400

(\$2,668,500)

((browsable audio language learning)))



Year 1

(\$154,280)

(\$154,280)

Year 2

(\$234,300)

Year 3

\$1,085,000

(\$527,100)

\$69,650

Projection of Income

Totals

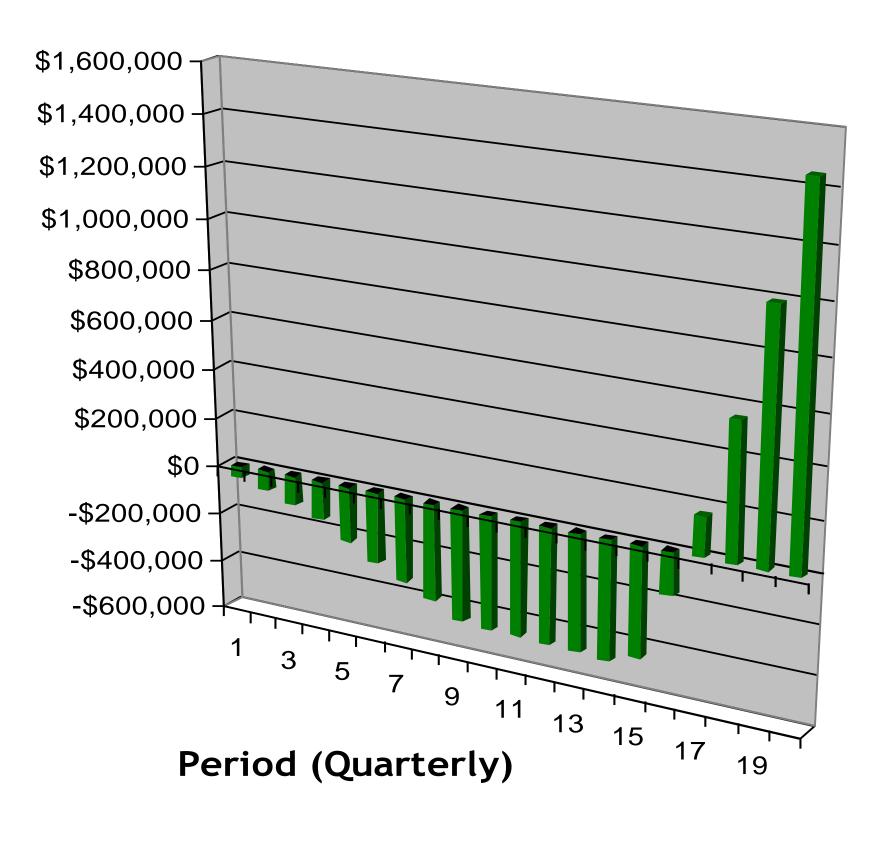
Revenue

Expenses

Costs of Goods Sold

Net Income (loss)

Cash Flows

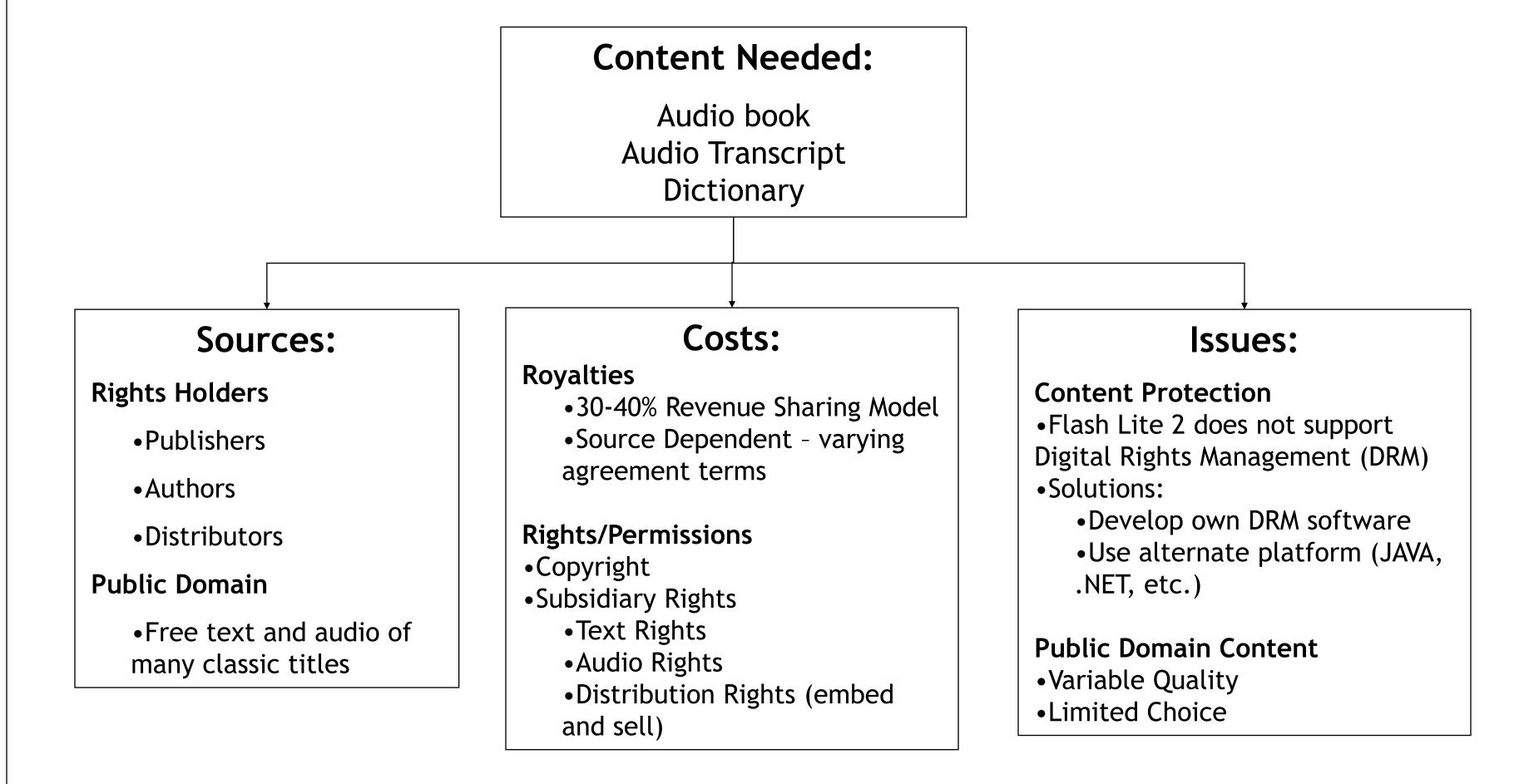


Capital Requested

Milestor	ne
Initial Funding	\$200,000
Finished Product	\$250,000
Initial Sales	\$100,000
Total	\$550,000

Content Acquisition

Successful content acquisition and management is extremely important for our product and for this we rely on key partnerships



Legend: Cost

Low Cost: <\$1,000

Medium Cost: < \$3,000

Marketing

The marketing strategy for each customer segment is designed to be low-cost and high-impact

