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I. TEAM CHARTER

1. Team Information

- a. Team member roster
 - i. Ricardo Arzu rarzu1@iit.edu
 - ii. Denzel Avant davant@iit.edu
 - iii. Aleksandar Bogoevski abogoevs@iit.edu
 - iv. Daniel Caven dcaven@iit.edu
 - v. Andy Daniel adaniel@iit.edu
 - vi. Courtney Fisher cfisher4@iit.edu
 - vii. Bharat Lavania blvania@iit.edu
 - viii. Emmanuel Marcha emarcha@iit.edu
 - ix. Khadija Mouddou kmouddou@iit.edu
 - x. Guilherme Nunes gnunes@iit.edu
 - xi. Ana Popa apopa@iit.edu
 - xii. Dot Quach dquach@iit.edu
 - xiii. Anthony Scorzo ascorzo@iit.edu
 - xiv. Nader Tadros ntadros@iit.edu
 - xv. David Winkin dwinkin@iit.edu
- b. Team member strengths, needs and expectations
 - i. Variety of disciplines and backgrounds
 1. Social Science, Engineering, Architecture, Health, Analytics, Economics, Finance, Advanced Mathematics, Law, Business
 - ii. Open and able to adapt to new ideas when presented with them
 - iii. Ability to work well with others and unite team as a whole
 - iv. Digital media design skills
 - v. Worldview and understanding of culture
 - vi. Knowledge of business cycles
 - vii. Strong communication skills
- c. New knowledge and skills to develop
 - i. Learning about economics and developmental economics
 - ii. Team building and development
 - iii. Public speaking
 - iv. Leadership
 - v. Organizational skills
- d. Overall expectations about the project
 - i. Better our understanding of economic development



- ii. Improve Coal City: Design a Model for Coal City Sustainable Economic Development
- iii. Exceed at meeting our goals
- iv. Learn how to implement new successful businesses in small rural areas while maximizing profits and sustainability
- v. Development of an initiative and its potential to create tailor-made sustainable growth
- vi. Develop a sustainable economic plan that could continue to be used in the future and promote a more sustainable society
- vii. Improvement of small towns towards a sustainable economic model
- e. Acronym: S.E.E.D (Sustainable Entrepreneurial Economic Development)
- f. Motto: Preserving the atmosphere and resources that make up Coal City's history gives the village a link to its past and helps guide them to the future

2. Team Purpose and Objectives

- a. Team purpose: Design and Develop the best and most feasible economic development model/strategy for Coal City, and to create a business plan to promote economic development in small towns.
- b. List the objectives that the team has set
 - i. Gather information that will lead to the creation of an effective plan.
 - ii. Study models and components of *Sustainable Economic Development* focusing on small towns and rural areas
 - iii. Study the demographics, human systems, existing industry systems, bio-physical systems, government and social policy systems and the existing industry clusters
 - iv. Understand community, local, and regional assets and talent pool, town vision, mission and economic development plans

3. Background

- b. Information about Coal City
 - i. Coal city is a small town in Illinois that has partnered with IIT
 - ii. Current population is 5,152 people and has been steadily increasing
 - iii. Coal City is located just south of I-80 along the I-55 corridor and less than an hour from Bolingbrook and Oakbrook
 - iv. Along the northern border of Coal city, are adjoining lakes and abandoned coal mines
 - v. Small town atmosphere is conducive to community interaction and pride
 - vi. Several buildings important to the village's history include: Castle Hall, Opera House, Old Village Hall, Fire Bell, and the Old Store



- vii. The village comes together for several events each year, including Octoberfest, where the downtown area shutdowns and the streets are overcome with vendors, people, and businesses celebrating
 - c. Problems with Coal City
 - i. The commercial growth is not increasing as quickly as the population and the residential growth rate
 - ii. Coal City offers limited shopping opportunities
 - iii. Many buildings and properties in downtown are vacant and have remained unoccupied and unused for a long period
 - iv. No commuter transportation service to Coal City
 - d. Technology and science potentially involved in Coal City's economic development
 - i. Planning for future water systems, storm water management and waste water collection and treatment.
 - ii. The upgrade of existing Police equipment, the purchase of new equipment (such as radar, lidar and radios), and the addition of new technology such as participation in IWIN (Illinois Wireless Internet Network).
 - e. Coal City's goals
 - i. Maintain a quality of life that provides existing and future residents a community that is safe, quaint, and neighborly
 - ii. Promote cohesive land planning and high quality design standards to enhance the small-town character of the Village
 - iii. Expand parkland and open space opportunities to address passive and active recreational needs as well as preserve the natural amenities (wetlands, floodplains) that exist within the Village
 - iv. Support economic stability through new business development opportunities and downtown redevelopment efforts so to create a self-sustaining community that provides jobs and commercial services to meet the needs of residents
 - v. Improve public infrastructure (utilities, roadways) and services (police, fire) to ensure that the demands of village residents and future development can be adequately addressed.
 - f. Primary Research and Literature
 - i. *Small Towns Big Ideas: Case Studies in Small Town Community Economic Development*
 - ii. *Village of Coal City, Illinois: Comprehensive Plan*
 - iii. *Illinois Economic Review 2011*
 - iv. *Illinois Department of Commerce and Economic Opportunity: Coal City*



4. Team Values Statement

a. Desired Behavior

- i. Ask questions to clarify thoughts, ideas, concerns and/or uncertainties
- ii. Maintain a high standard of academic integrity
- iii. Be respectful to team members, no insults or put-downs. This is a project that will need a lot of help so everyone is needed
- iv. Foster peer-to-peer communication across sub-teams
- v. Use the strengths of team members to accomplish your work and to create a very successful IPRO experience for everyone
- vi. Encourage members to apply multiple disciplines in their work
- vii. Promote trust between team members

b. Conflict Resolution

This IPRO will use the 4 R's method of conflict resolution. This is a step-by-step process for resolving a problem and it evaluates the problem in hopes of leading to a positive direction.

- i. Reason: Discuss why a conflict occurred openly and respectfully, focus on the conflict itself and don't make it personal
- ii. Reaction: Have the ones involved in the conflict examine their own reactions. Determine if the conflict is constructive or destructive to the teams goals. Try to strip emotions from the conflict to see how serious it actually is.
- iii. Results: Determine if this conflict can hurt the team if not resolved, and what a resolution would mean to each party
- iv. Resolution: After the previous steps the team must discuss potential solutions for the conflict and everyone must realize that finding a solution is give and take.



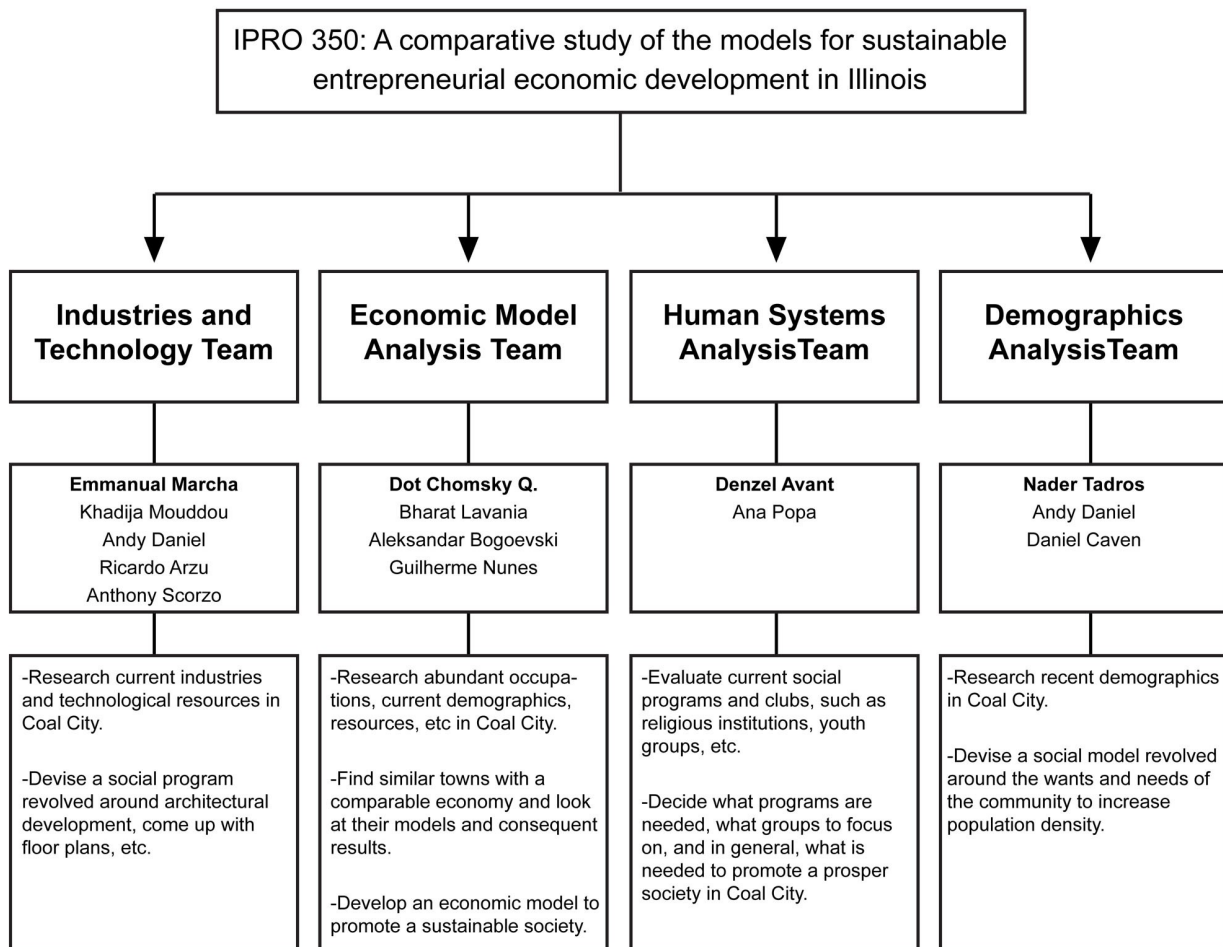
II. PROJECT METHODOLOGY

1. Work Breakdown Structure

a. Problem Solving Process

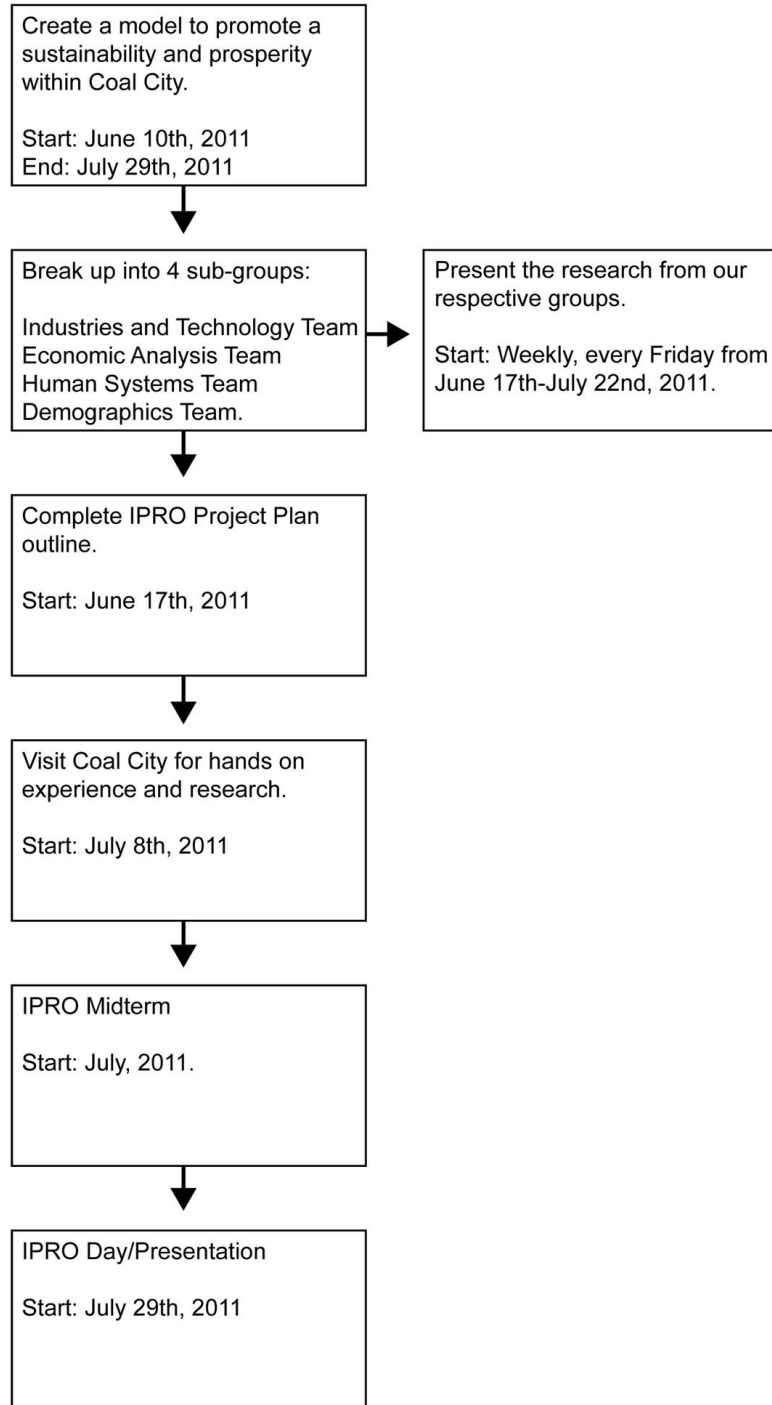
- i. We will be researching and analyzing the demographics, industries, and socio-economic status of Coal City and consequently building an economic, industrial, social, and architectural model to boost sustainability and prosperity within the town.
- ii. Collecting data from similar rural towns and comparing the studies to help give us an idea for designing our model. This data will then hopefully be used for future studies that involve promoting sustainable economies.

b. Team Structure





c. Work Breakdown Structure





2. Expected Results

- a. The goal of the Demographic Analysis team is to develop and design economic and sustainable prototype for promoting and developing small towns in Illinois.
- b. The goal of Human System Analysis team is to gather information about quality of life in Coal city, and determine which organizations play major roles in town life.
- c. The goal of Economic Model Analysis team is devise an economic model that creates sustainable growth in Coal city, by looking at similar successful projects and academic studies.
- d. The goal of Industry and Technology Analysis team is to analyze the current industrial and technological development of Coal City, determine ways to increase its sustainability, and determine potential new avenues for further development.

3. Project Budget

Activity	Cost	Description
Transportation	<u>\$600.00</u>	travel to Coal City, Peru, and Ottawa
Food	<u>\$200</u>	<u>Lunch, and Other expenses</u>
Supplies	<u>\$600.00</u>	<u>Posters, Manuals, Reports, Architectural Drawings, Pictures,</u>
<u>IPRODAY Activities</u>	<u>\$1000.00</u>	<u>IPRO Boat, Posters, Drawings, Boradcasting to/from Coal City</u>
<u>TOTAL</u>	<u>\$2400.00</u>	

4. Designation of Roles

5.



- a. Team Leader- Task Manger : Denzel Avant
- b. Minute Taker: Dot Chomsky Q.
- c. Agenda Maker: Denzel Avant
- d. Time Keeper: Nader Tadros
- e. iGroups Moderator: Emmanuel Marcha