



Mr. Secretary :

To you and through you, as Secretary to the board of Trustees, I wish to say that in accepting this position of high honor, I am cognizant of, and believe that I have a conception of, the heavy responsibilities which attach to an office of this kind. I accept with considerable hesitancy and great humility. I am well aware of the fact and fully realize that it is no easy task to follow in the footsteps of a great and wonderful and inspiring leader, such as was our late President, Dr. Gunsaulus.

Gentlemen of the Faculty and Students :

I ask for your forbearance, your patience, and above all, your co-operation. It is my intention to carry out the wishes and the plans of our late and beloved President to the best of my ability, and I pledge and promise to do my utmost to conserve the traditions of the Institute, to advance its interests, and to promote its general welfare in every way. If I am blessed with health and strength and your loyal support, we will "carry on" together until a permanent President is chosen.